

Procurement Systems Review at EBRD



Highlights:

- Increased compliance
- Lower risk
- Maximised use of existing resources
- Avoidance of extra licence costs
- Delivered on time and 20% under budget

The European Bank for Reconstruction and Development (EBRD) was founded in 1991. It is an international financial institution funding and supporting projects in 29 countries from Central and Eastern Europe to Central Asia. The corporate procurement function covers all goods, works and services with an annual spend of over £54m from around 900 vendors.

The EBRD implemented SAP in 1998 and have been using it for finance, procurement and reporting. In May 2009, a new set of Corporate Procurement Policies and Procedures were developed and the Bank engaged DNASTREAM to review the existing business processes and systems supporting the Bank's purchasing process, to identify any changes required with recommendations on how this could best be achieved.

Working with the Bank, DNASTREAM produced a detailed gap analysis that defined the areas of enhancement and improvement required relating to business processes and the use of SAP ERP Procurement and BI solutions.

Our team then developed detailed process and solution options to address the identified enhancements and improvements, supported by outline implementation plans and resource estimates. Our proposals avoided the need for new software by optimising the use of the Bank's existing software and existing staff knowledge and resource.

"From the outset, DNASTREAM demonstrated that they understood the Bank's requirements and their team included staff with the relevant experience needed."

These plans and recommendations were accepted by the Bank and adopted as the scope for a subsequent procurement systems implementation project to ensure the SAP systems, processes and organisation were developed to be in line with the new policies and procedures. This will result in a more efficient, compliant and lower risk procurement operation in the Bank. The project was successfully completed on time and at a cost of 20% under project budget.

